

Contents

EXECUTIVE SUMMARY	iii
1 INTRODUCTION	1
2 THE GLOBAL CONTEXT FOR WATER RISK	2
2.1 Global Developments	2
2.2 Global Initiatives.....	4
3 UNDERSTANDING CORPORATE RISK AND SHARED RISK	6
3.1 Elements of Corporate Risk	6
3.2 Illustrations of Shared Risk in Practice	8
3.3 Shared Risk between Government and the Private Sector.....	10
3.4 Corporate Motivation for Engagement	12
3.5 Government, Private Sector and Civil Society Interaction	14
4 THE SOUTH AFRICAN CONTEXT FOR WATER RISK	15
4.1 South African Economic Development Context	15
4.2 South African Water for Growth and Development Framework	19
5 CORPORATE RESPONSE TO WATER RISK IN SOUTH AFRICA	20
5.1 Agri-business – TSB Sugar	20
5.2 Extractive Industries – Anglo American	21
5.3 Chemical Industries – SASOL	22
5.4 Consumer Product Manufacturing – SAB Limited	23
5.5 Public Utility – Eskom	23
5.6 Retail and Distribution – Woolworths	24
5.7 Finance Industry – Standard Bank	25
6 FRAMEWORK FOR CORPORATE ENGAGEMENT	26
6.1 Understanding Motivation for Corporate Engagement	26
6.2 Approaches and threats around Corporate Engagement	28
6.3 Emerging Framework for Corporate Engagement	31
6.4 Linkages with Water for Growth and Development	33
7 OPPORTUNITIES FOR PRIVATE AND PUBLIC COOPERATION	36
7.1 Elements of Good Water Governance	36
7.2 Implications for Water for Growth and Development	37
7.3 Emerging Issues and Research Opportunities	38
7.4 Conclusions	39
8 BIBLIOGRAPHY	40